

## **Contract Models in underground construction**

**Experiences from an owner's viewpoint**

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Switzerland**



## Content

- **Tunnelling in Switzerland**
- **Interests and obligations of the contract partners**
- **Basic principles for contracts in underground construction**
- **Contract models for underground construction in Switzerland**
- **Conclusions and recommendations**

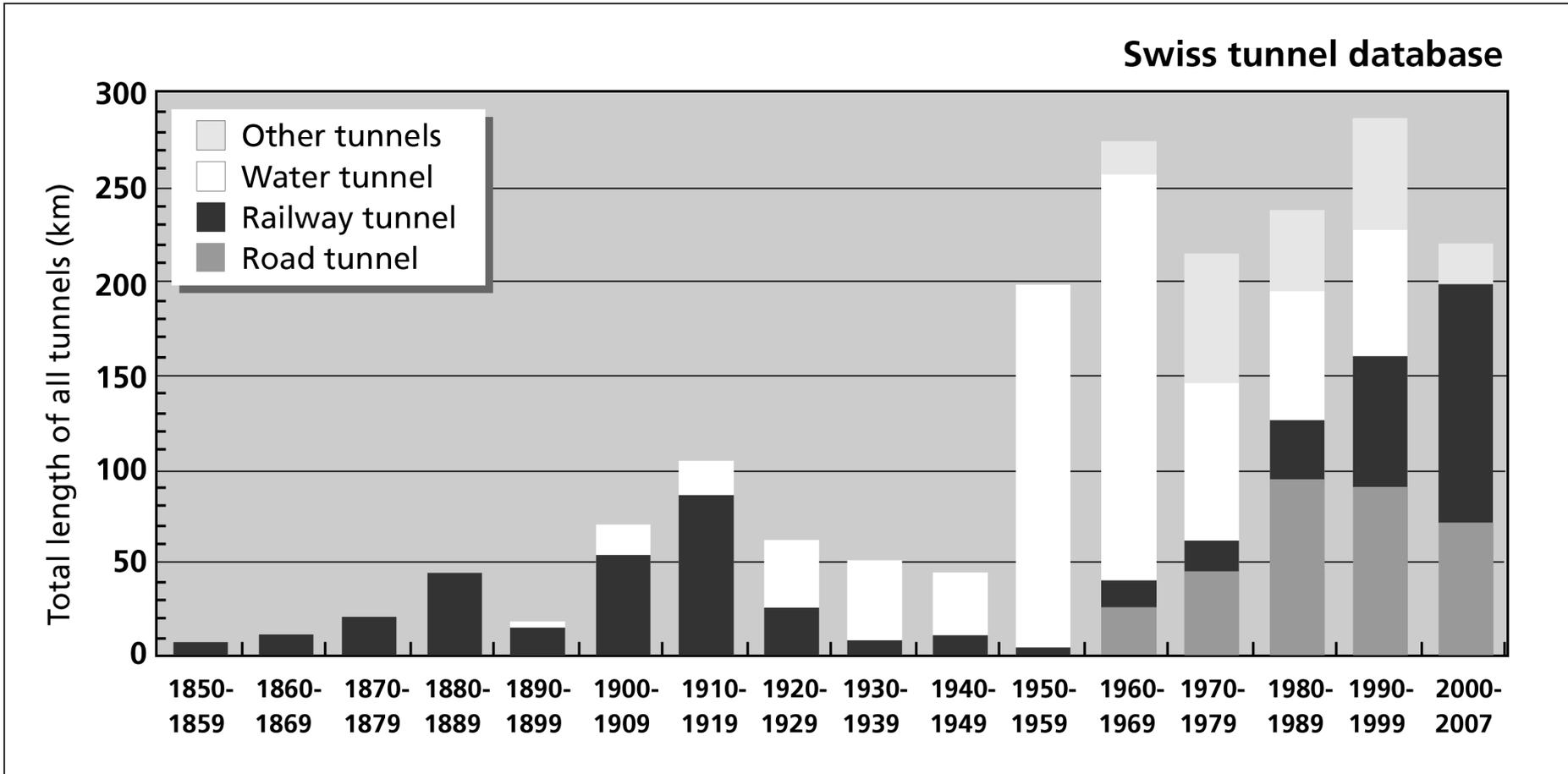


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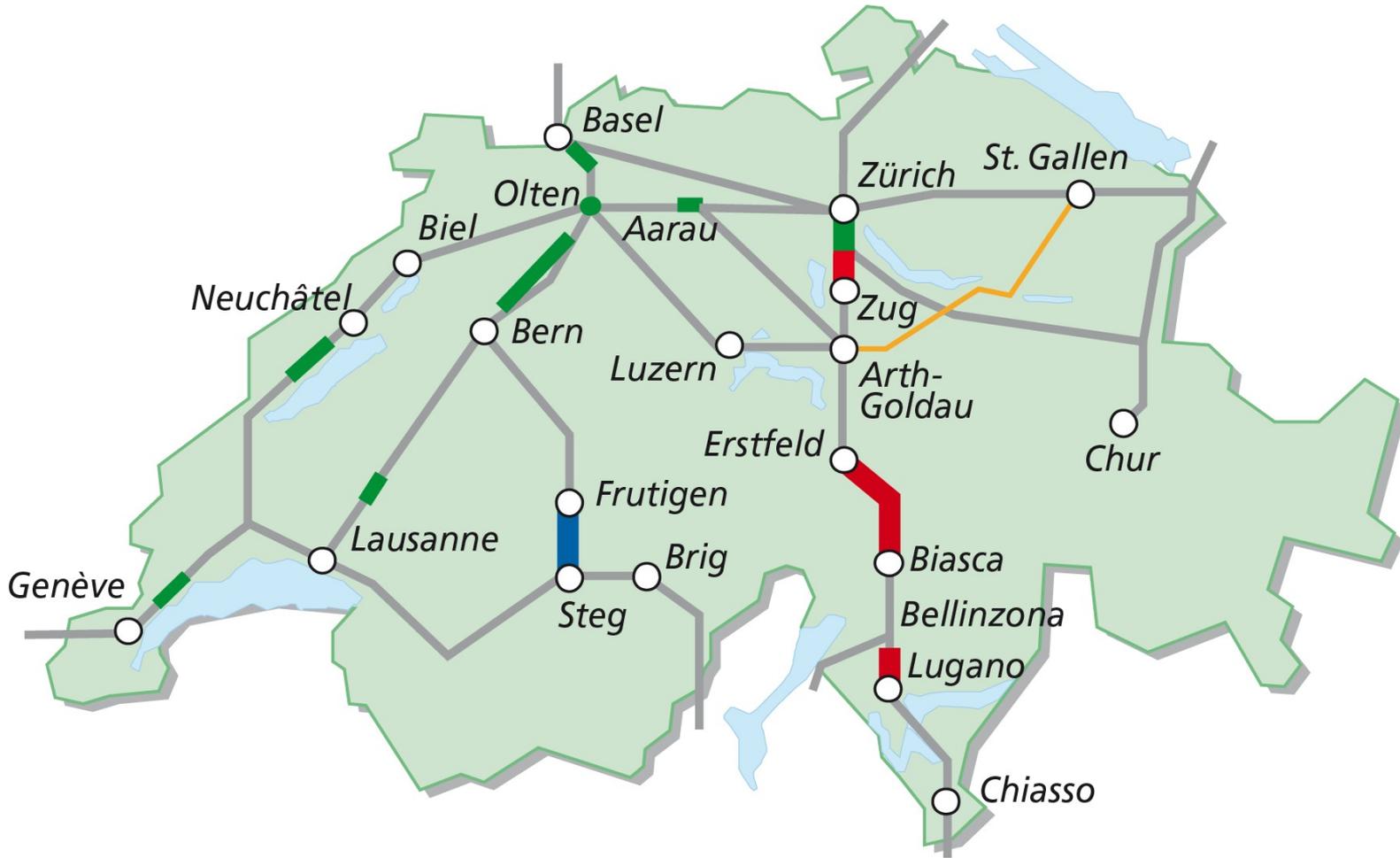
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# Underground Construction in Switzerland



# New Railway Lines in Switzerland



AlpTransit  
Gotthard

Lötschberg-  
Basetunnel

Rail 2000

Increase  
in capacity

## Main projects

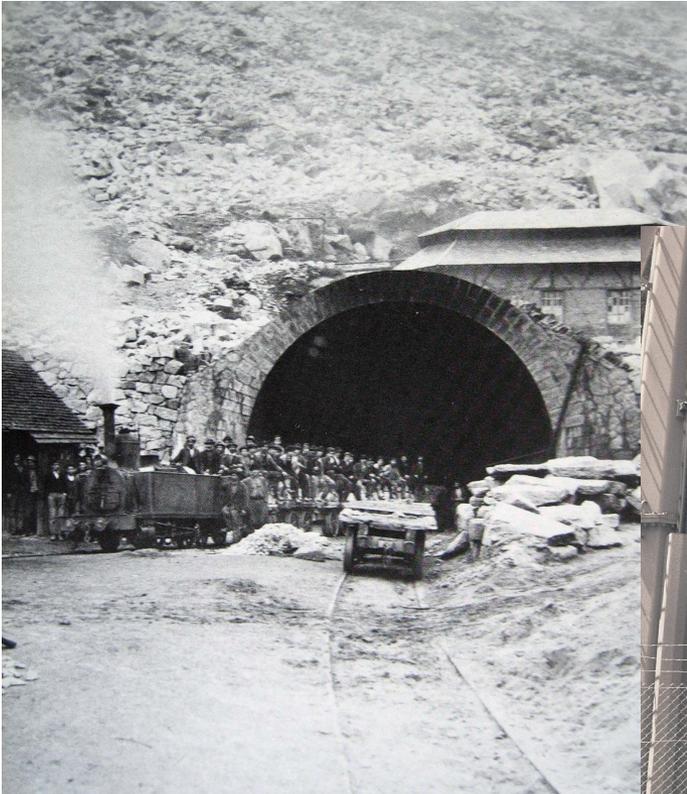


**Lötschberg Base Tunnel**  
(34.6 km, completed 2007)

**Gotthard Base Tunnel**  
(57.0 km, under construction)



## Important historic projects



**Gotthard Railway Tunnel**  
(1870 – 1882)

**Simplon Railway Tunnel**  
(1898 – 1921)





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## Owners view



completion of the work

- within the contractual time schedule,
- with the required quality
- at the lowest costs

## Contractor's view



- maximise earnings and avoid losses
- implementing contractors strategies
- employing personnel and using of equipment

## Common aims



safe and economical construction

# Content

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## General principles



- The ground is the construction material
- The ground is often not well known.
- Ground conditions may also change rapidly
- Contracts for underground construction should allow a rapid response to changed ground conditions

## Risk sharing / risk allocation



ground belongs to the owner

means and methods  
are contractor's risks



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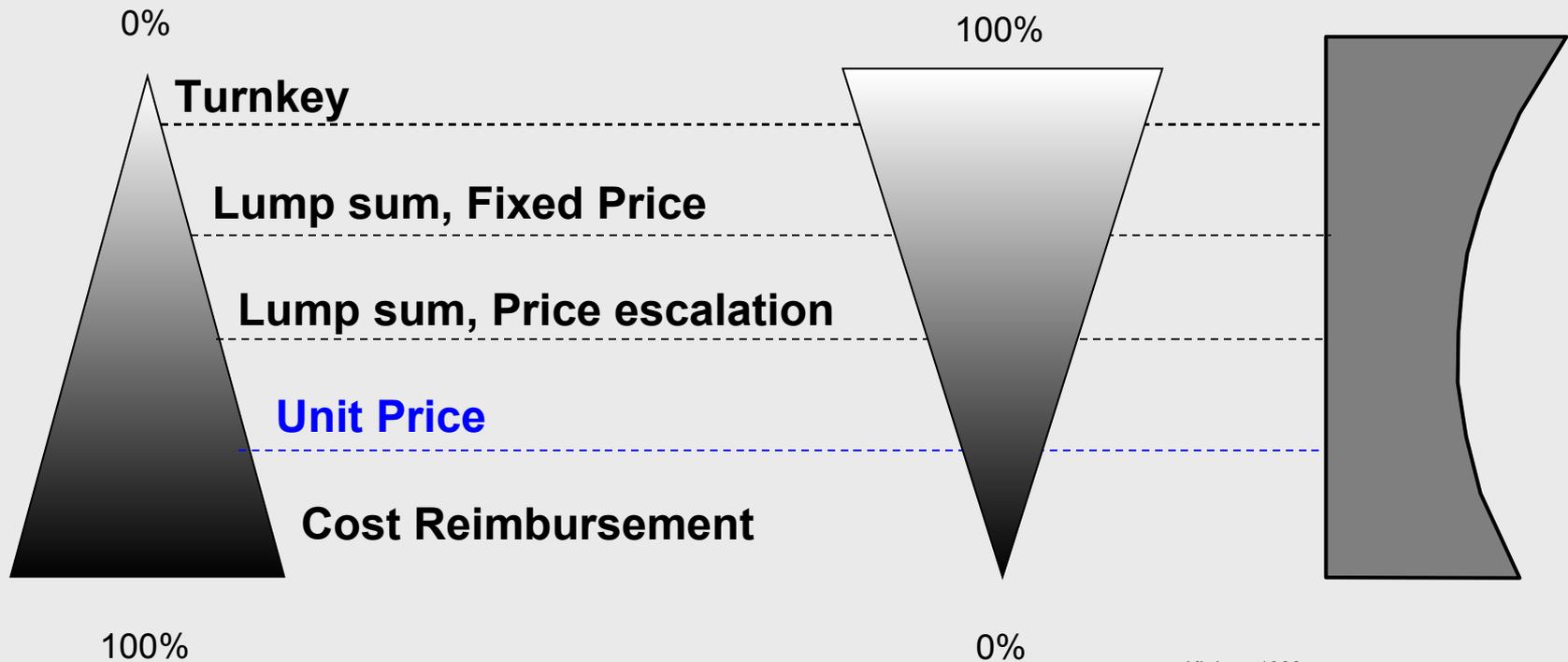
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# Contract models

Owner's Risk

Contractor's Risk

Project Costs



Kleivan 1988  
Norwegian Tunnelling Society, Publ. No. 12



## Contract documents and ranking

- **contract document**  
including the contract sum, the contract schedule and a specific definition of risk sharing,
- **contractor's documents**
  - contractor's technical report
  - bill of quantities
  - contractor's drawings
- **owner's documents**
  - special conditions
  - design report
  - contract drawings
- **geological-geotechnical documentation**
- **relevant codes**
  - general conditions for construction
  - codes for tunnel design and construction
  - dispute settlement process

# General risk sharing according to the SIA Codes

## Owner's risks:

- **changed ground conditions**
- **exceptional circumstances**, which could **not be foreseen** or which, hinder excessively the completion of the works.

## Contractor's risks:

- **means and methods for ground conditions** within the contractual limits
- **exceptional circumstances**, which **could be foreseen** or which, do not hinder excessively the completion of the works.



# Bill of quantities

## Structure of the bill of quantities

- Equipment and services (including operation costs) global prices
- Excavation unit prices (acc. to the support classes)
- Support unit prices
- Dewatering unit prices
- Drilling and grouting unit prices
- Impermeabilisation and drainage unit prices
- Inner lining unit prices

## Special aspects

- Overbreak unit prices (acc. to the risk sharing)
- Additional construction time (if the owner's risk) global prices (per month)

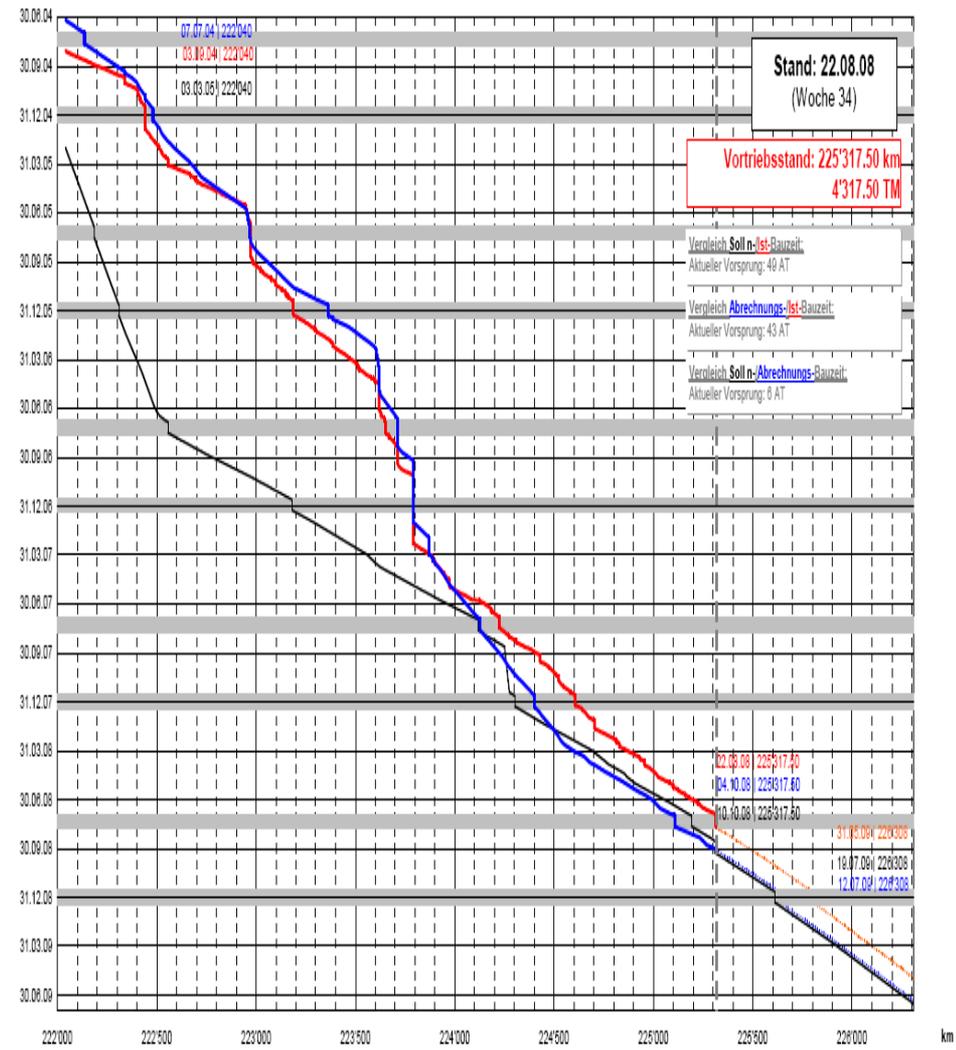
## Changed quantities

The offered unit price remains often fixed in many contracts, independently from relation of the effective quantities to initially estimated quantities.



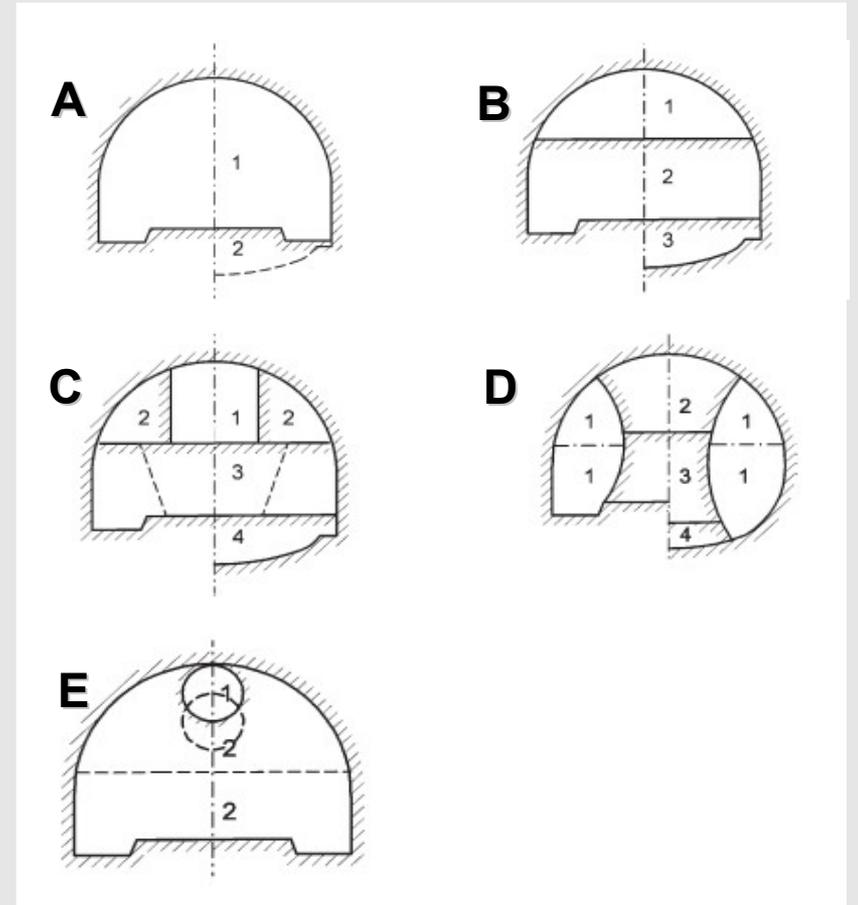
# Construction time

Theoretical construction time, construction time for billing purposes, deadlines			Contract for services Example 1			
Component: tunnel			Monthly production time		21	
Working phase: drill & blast tunnel-driving, ascending			Interruptions to production time			
Working time: shifts/WD		2	Christmas/New Year		15	
Hours/shift		8.5	Summer holiday		10	
Category of work	Unit	Unit per WD	Contract		Billing	
			Theoretical construction time	WD	Construction time for billing purposes	in WD
			Quantity	Quantity	Quantity	Quantity
<b>Tunnel-driving</b>						
SC 1	15 m <sup>2</sup>	m	5.50	200	36.4	100
SC 2	15 m <sup>2</sup>	m	4.50	350	77.8	500
SC 3	16 m <sup>2</sup>	m	2.50	400	160.0	330
SC 4	17 m <sup>2</sup>	m	1.00	50	50.0	70
<b>Total</b>		m	<b>3.09</b>	<b>1000</b>	<b>324.2</b>	<b>1000</b>
<b>Interruption of tunnel-driving operations</b>						
Boreholes				4.0		<b>6.0</b>
Grouting				3.0		<b>1.5</b>
Change of tunnel-driving equipment	hrs		1	1.0		<b>1.0</b>
Change of excavation types	hrs		1	2.0		<b>2.0</b>
Hindrances resulting from water						
Full-face excavation, ascending	group hrs					
10...20 l/s			1250	14.7	1800	<b>21.1</b>
20...40 l/s			940	22.1	800	<b>18.8</b>
40...60 l/s			310	10.9	400	<b>14.1</b>
Other interruptions						
Various down times				5.0		<b>10.0</b>
Collapse Tm 250 support work (subsequent)						<b>14.0</b>
						<b>6.0</b>
<b>Total working phase</b>				<b>386.9</b>		<b>425.8</b>
Interruptions to production time						
Christmas/New Year 2002/2003				15.0		<b>14.0</b>
Summer holiday 2003				10.0		<b>10.0</b>
Christmas/New Year 2003/2004						<b>15</b>
Total construction time				411.8		<b>465.8</b>
				19.6		
Difference between construction time for billing purposes and theoretical construction time						<b>22.2</b>
						<b>54.0</b>
						<b>2.6</b>
Deduction according to section 8.6.10						<b>-1.0</b>
<b>Extended provision of equipment in Mt</b>						<b>1.6</b>
Deadlines						
Start of work, tunnel-driving phase				15.04.02		15.04.02
Completion date, tunnel-driving phase				04.12.03		26.02.04

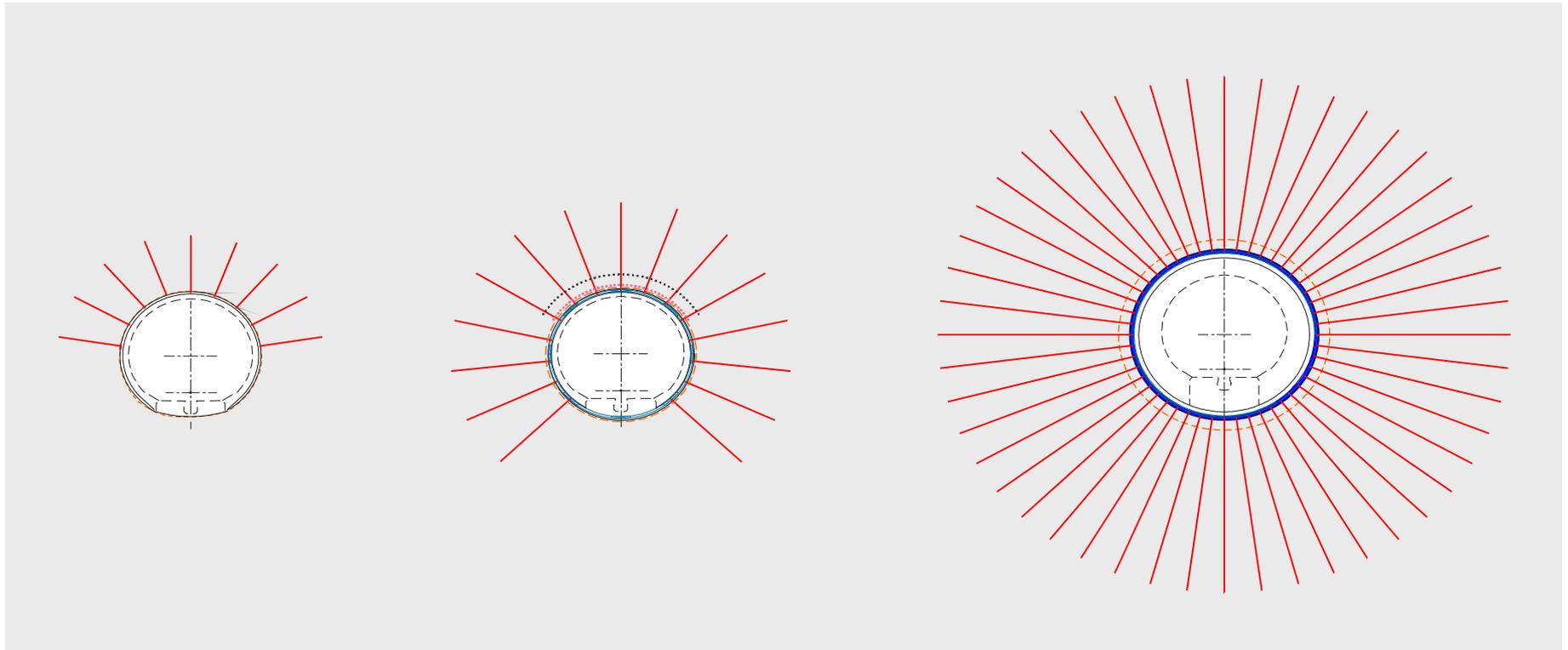


## Payment of the excavation: excavation type

- A** full face excavation
- B** Excavation of top heading, then benches
- C** Excavation of top heading in stages, then benches (in caverns only)
- D** Side drifts, top heading, core, invert
- E** Pilot tunnel; enlargement to full section in one stage or partial excavation



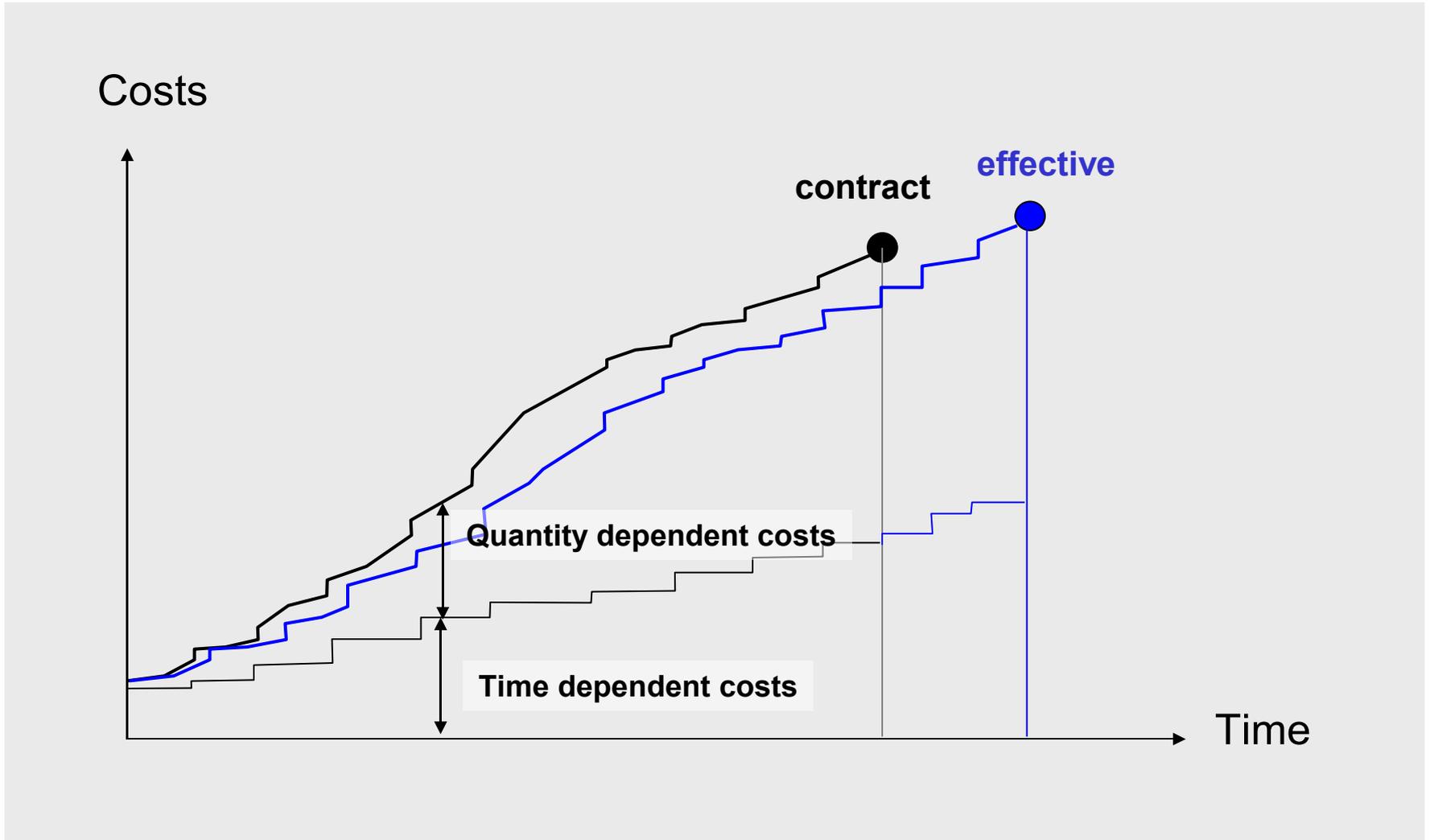
## Payment of the excavation: support class



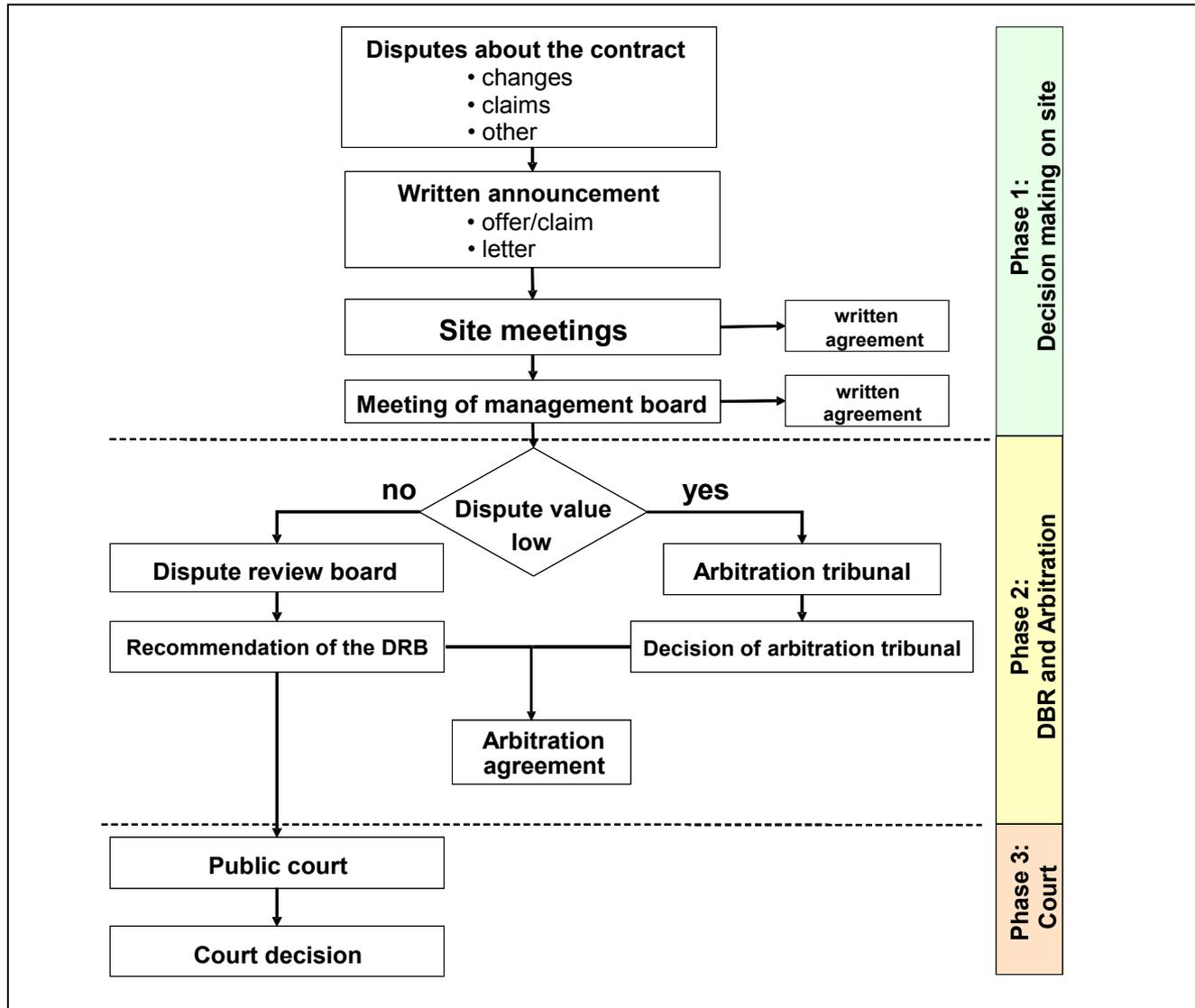
## Payment of the excavation

	Rock			Soft ground	
Tunnel-driving method	Drill and blast	TBM	MSR Mechanically-assisted tunnel-driving in rock	MSG Mechanically-assisted tunnel-driving in soft ground	SM Shield tunnelling machine
Excavation type	A, B, C, D, E	A	A, B, C, D, E	-	A
Support class (SC)	1, 2, 3, 4, 5	1, 2, 3, 4, 5, T	1, 2, 3, 4, 5	-	T
Excavability	-	Boring class x, y, z	Excavation class x, y, z	-	Excavation class x, y, z
Auxiliary constructional measures, and face support				Measure a, b, c	
Examples of the designation of the excavation items	B 2 D 4 E 5	3 x 2 z 1 y	A 3 x B 2 y C 4 z	B/jet grouting/a D/pipe umbrella/b B/blade shield/c	Hydroshield/x Earth pressure shield/x Mixed shield/z

# Payment



# Settlement of disputes



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## Conclusions and recommendations

- 1. Well adapted contracts are essential for successful completion of the work**
- 2. Contracts for underground work have to consider the fact, that the construction material (the ground), is not exactly known.**
- 3. Contracts should allow rapid response to changed conditions.**
- 4. Rapid response is only possible with a corresponding list of measures in the contract and clear responsibilities on site.**
- 5. A well-established dispute settlement process helps to avoid long proceedings in courtrooms.**



Thank you for your attention!

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