



## **Contract Models in underground construction**

### **Experiences from an owner's viewpoint**

**Heinz Ehrbar  
AlpTransit Gotthard Ltd.  
Switzerland**

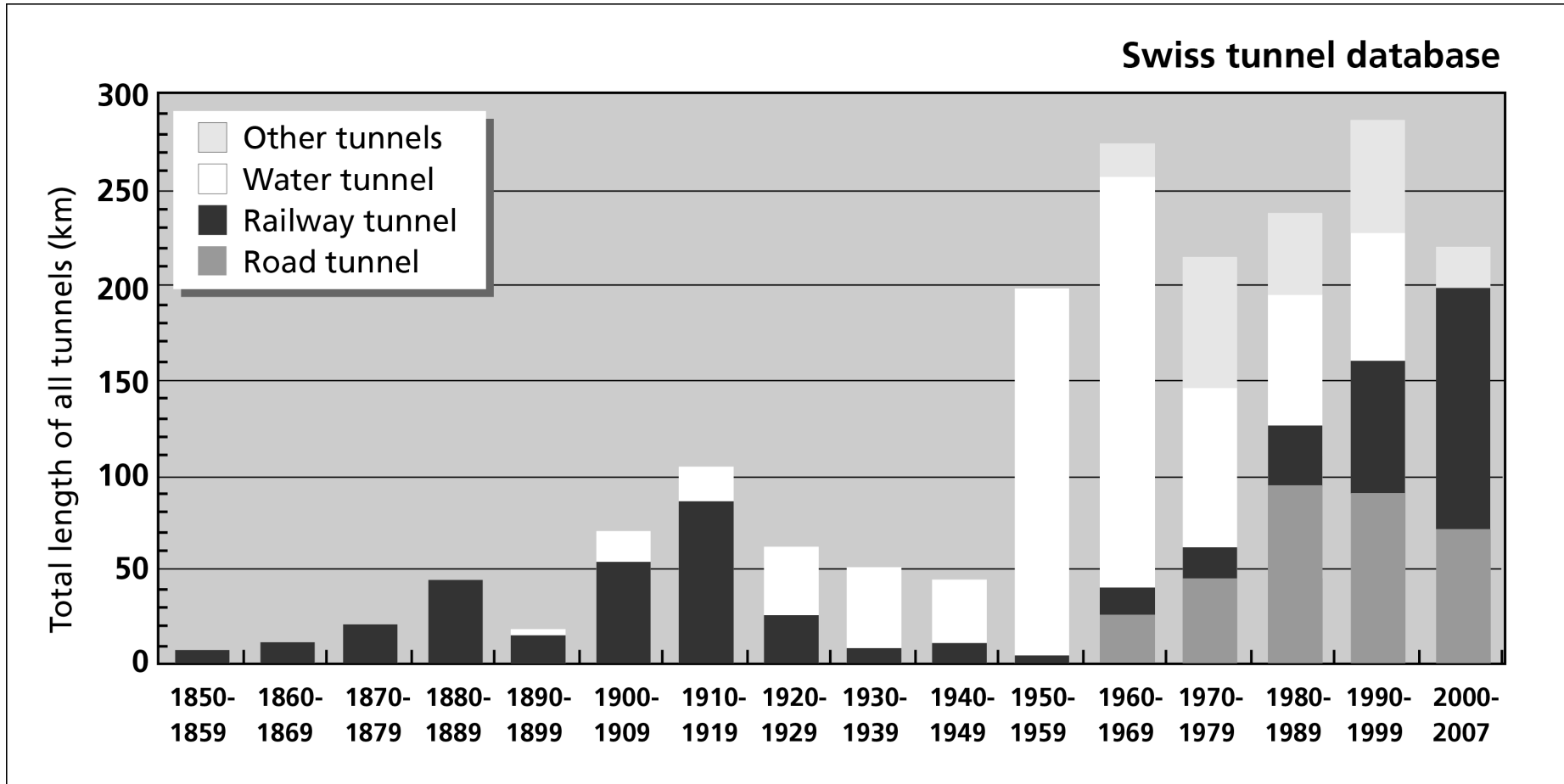
## Content

- **Tunnelling in Switzerland**
- **Interests and obligations of the contract partners**
- **Basic principles for contracts in underground construction**
- **Contract models for underground construction in Switzerland**
- **Conclusions and recommendations**

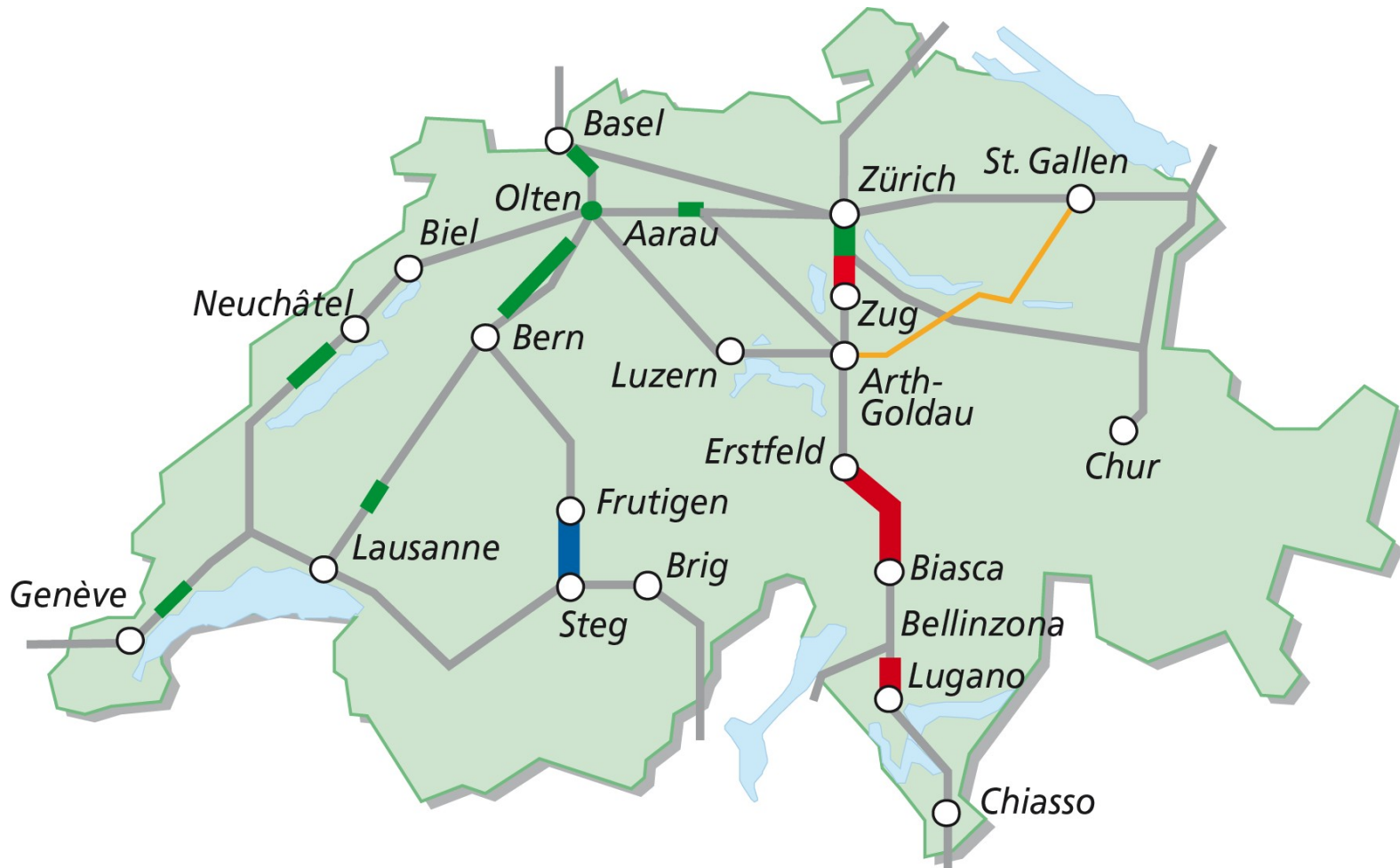
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# Underground Construction in Switzerland



## New Railway Lines in Switzerland



AlpTransit  
Gotthard

Lötschberg-  
Basetunnel

Rail 2000

Increase  
in capacity

## Main projects



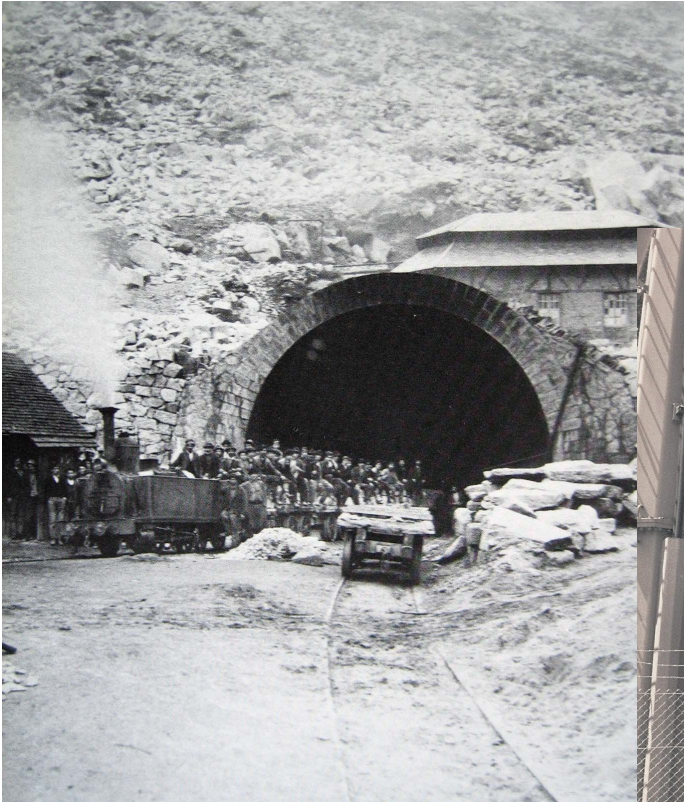
**Lötschberg Base Tunnel**  
(34.6 km, completed 2007)

**Gotthard Base Tunnel**  
(57.0 km, under construction)





## Important historic projects



**Gotthard Railway Tunnel**  
(1870 – 1882)

**Simplon Railway Tunnel**  
(1898 – 1921)



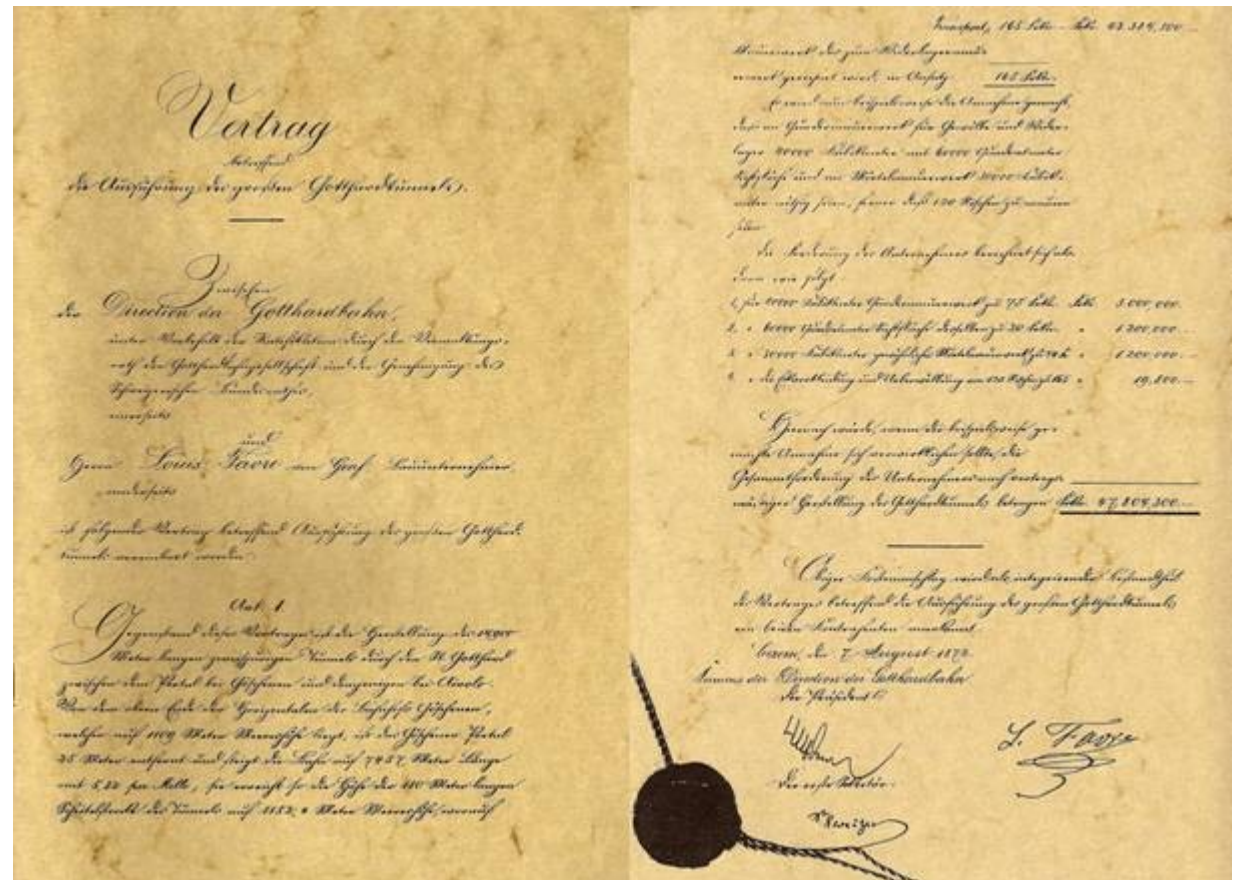


## Contract for the Gotthard railway tunnel (1872)



# Louis Favre

(1826 – 1879)





# Content

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## Owners view



completion of the work

- within the contractual time schedule,
- with the required quality
- at the lowest costs

## Contractor's view



- maximise earnings and avoid losses
- implementing contractors strategies
- employing personnel and using of equipment

## Common aims



safe and economical construction



# Content

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## General principles



- The ground is the construction material
- The ground is often not well known.
- Ground conditions may also change rapidly
- Contracts for underground construction should allow a rapid response to changed ground conditions

## Risk sharing / risk allocation



ground belongs to the owner

means and methods  
are contractor's risks



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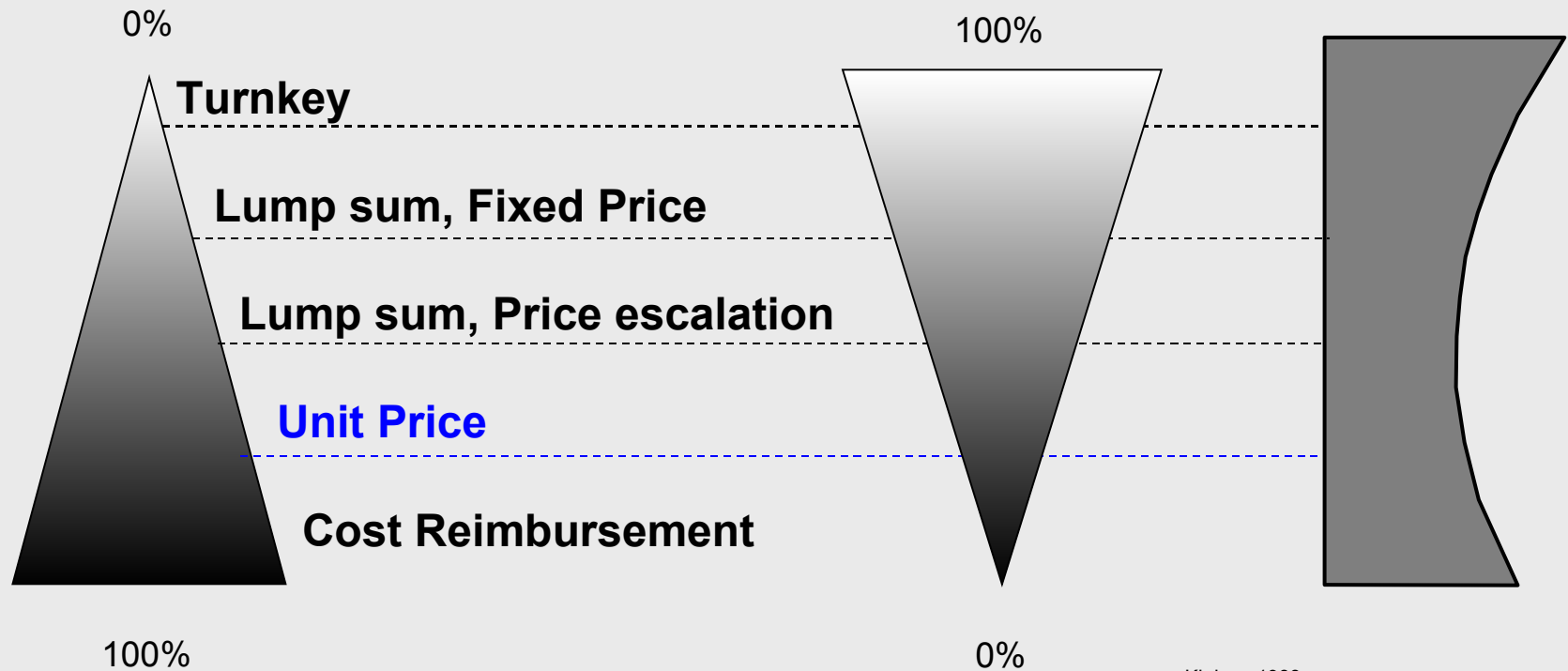


# Contract models

Owner's Risk

Contractor's Risk

Project Costs



Kleivan 1988  
Norwegian Tunnelling Society, Publ. No. 12

## Contract documents and ranking

- **contract document**  
including the contract sum, the contract schedule and a specific definition of risk sharing,
- **contractor's documents**
  - contractor's technical report
  - bill of quantities
  - contractor's drawings
- **owner's documents**
  - special conditions
  - design report
  - contract drawings
- **geological-geotechnical documentation**
- **relevant codes**
  - general conditions for construction
  - codes for tunnel design and construction
  - dispute settlement process

# General risk sharing according to the SIA Codes

## Owner's risks:

- **changed ground conditions**
- **exceptional circumstances**, which could **not be foreseen** or which, hinder excessively the completion of the works.

## Contractor's risks:

- **means and methods for ground conditions**  
within the contractual limits
- **exceptional circumstances**, which **could be foreseen** or which, do not hinder excessively the completion of the works.

# Bill of quantities

## Structure of the bill of quantities

• Equipment and services (including operation costs)	global prices
• Excavation	unit prices (acc. to the support classes)
• Support	unit prices
• Dewatering	unit prices
• Drilling and grouting	unit prices
• Impermeabilisation and drainage	unit prices
• Inner lining	unit prices

## Special aspects

• Overbreak	unit prices (acc. to the risk sharing)
• Additional construction time (if the owner's risk)	global prices (per month)

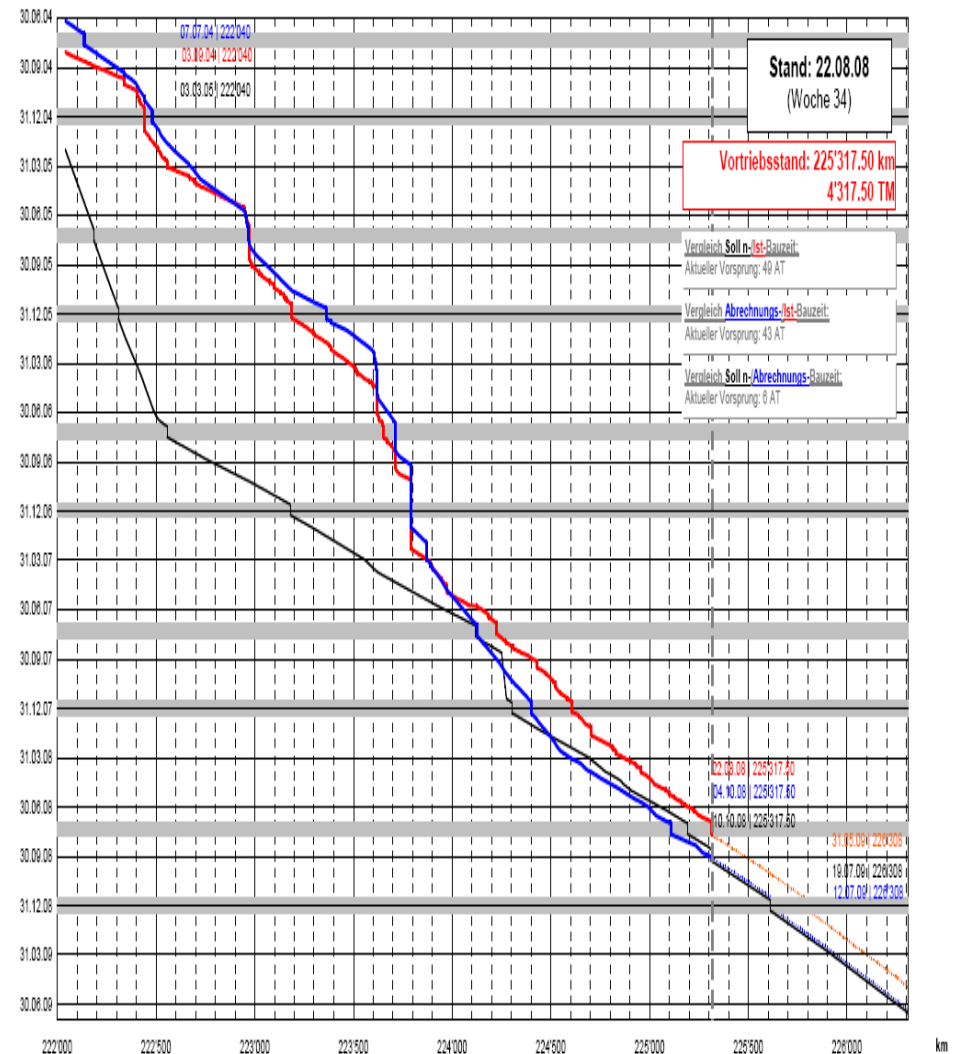
## Changed quantities

The offered unit price remains often fixed in many contracts, independently from relation of the effective quantities to initially estimated quantities.



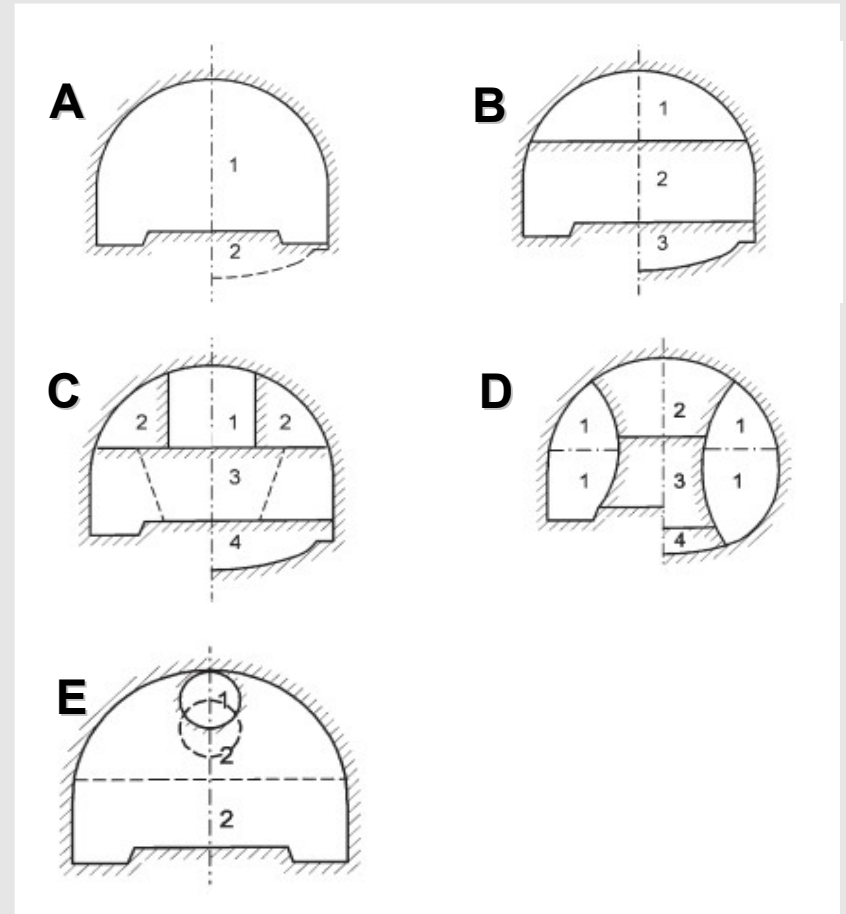
# Construction time

Theoretical construction time, construction time for billing purposes, deadlines				Contract for services Example 1		
Component: tunnel				Monthly production time		21
Working phase: drill & blast tunnel-driving, ascending				Interruptions to production time		
Working time: shifts/WD		2	Christmas/New Year		15	
Hours/shift		8.5	Summer holiday		10	
Category of work	Unit	Unit per WD	Contract Theoretical construction time		Billing Construction time for billing purposes	
			Quantity	WD	Quantity	in WD
<b>Tunnel-driving</b>						
SC 1	15 m <sup>2</sup>	m	5.50	200	36.4	100
SC 2	15 m <sup>2</sup>	m	4.50	350	77.8	500
SC 3	16 m <sup>2</sup>	m	2.50	400	160.0	330
SC 4	17 m <sup>2</sup>	m	1.00	50	50.0	70
Total	m	3.09	1000	324.2	1000	331.3
<b>Interruption of tunnel-driving operations</b>						
Boreholes				4.0		6.0
Grouting				3.0		1.5
Change of tunnel-driving equipment	hrs		1	1.0		1.0
Change of excavation types	hrs		1	2.0		2.0
Hindrances resulting from water						
Full-face excavation, ascending	group hrs					
10...20 l/s			1250	14.7	1800	21.1
20...40 l/s			940	22.1	800	18.8
40...60 l/s			310	10.9	400	14.1
Other interruptions						
Various down times				5.0		10.0
Collapse Tm 250 support work (subsequent)						14.0
						6.0
Total working phase				386.9		425.8
Interruptions to production time						
Christmas/New Year 2002/2003				15.0		14.0
Summer holiday 2003				10.0		10.0
Christmas/New Year 2003/2004						15
Total construction time				411.8		465.8
Difference between construction time for billing purposes and theoretical construction time				19.6		22.2
						54.0
						2.6
Deduction according to section 8.6.10						-1.0
<b>Extended provision of equipment in Mt</b>						1.6
Deadlines						
Start of work, tunnel-driving phase				15.04.02		15.04.02
Completion date, tunnel-driving phase				04.12.03		26.02.04

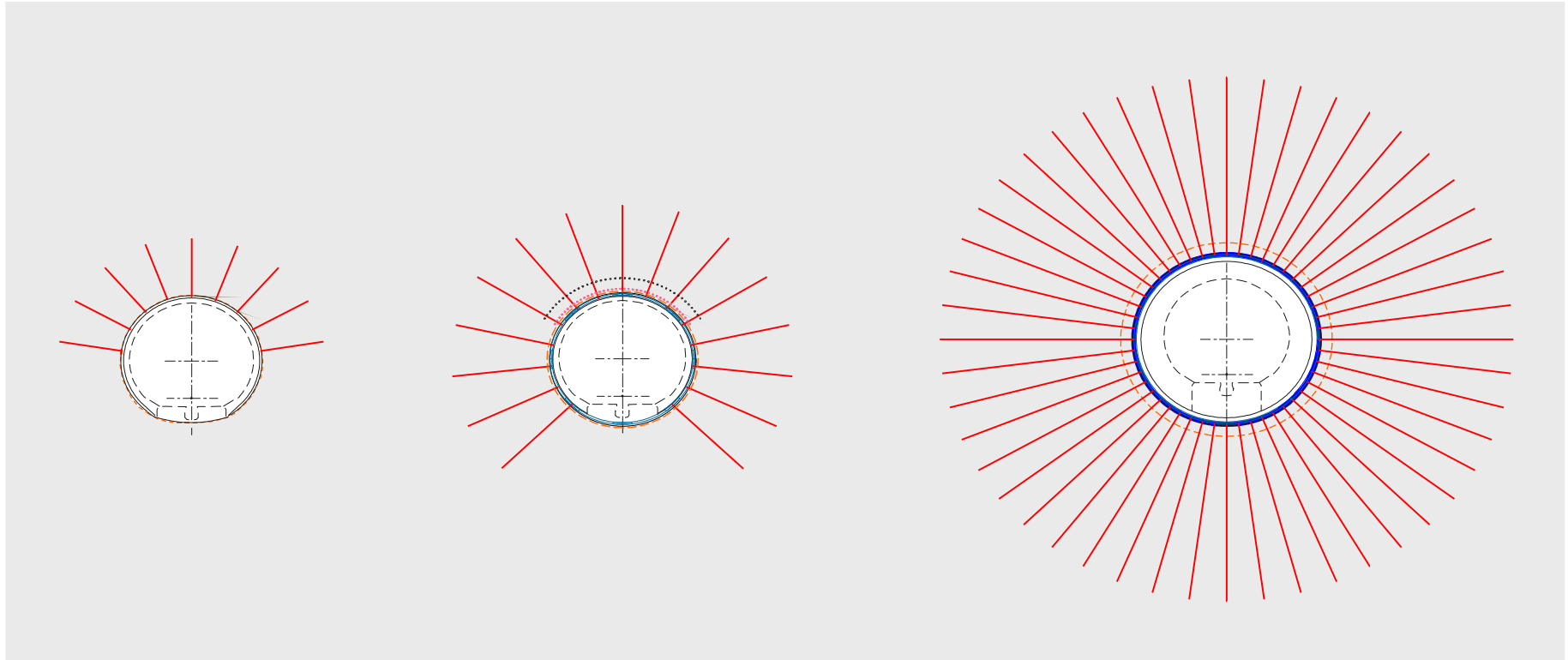


## Payment of the excavation: excavation type

- A** full face excavation
- B** Excavation of top heading, then benches
- C** Excavation of top heading in stages, then benches (in caverns only)
- D** Side drifts, top heading, core, invert
- E** Pilot tunnel; enlargement to full section in one stage or partial excavation



## Payment of the excavation: support class

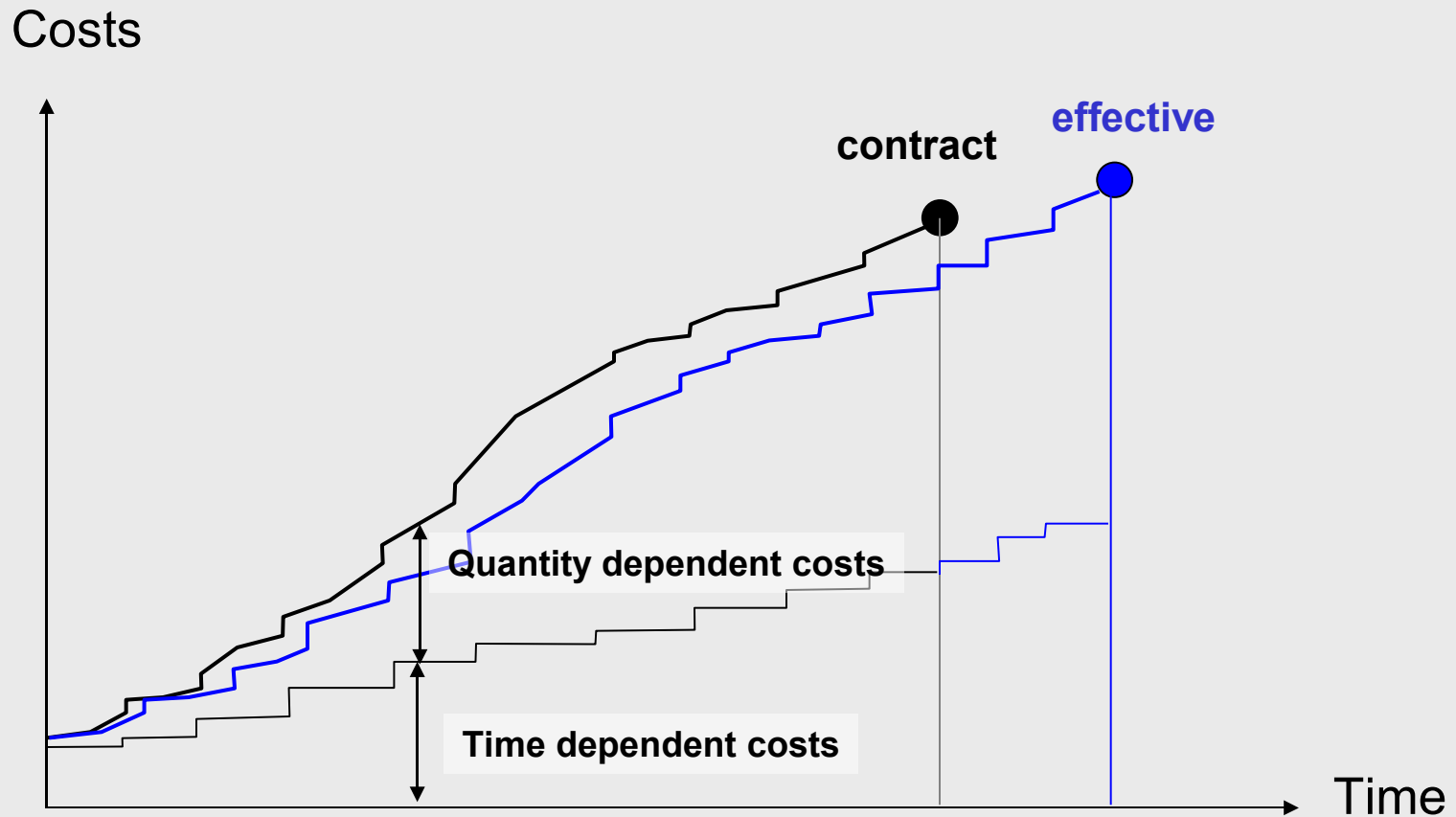


## Payment of the excavation

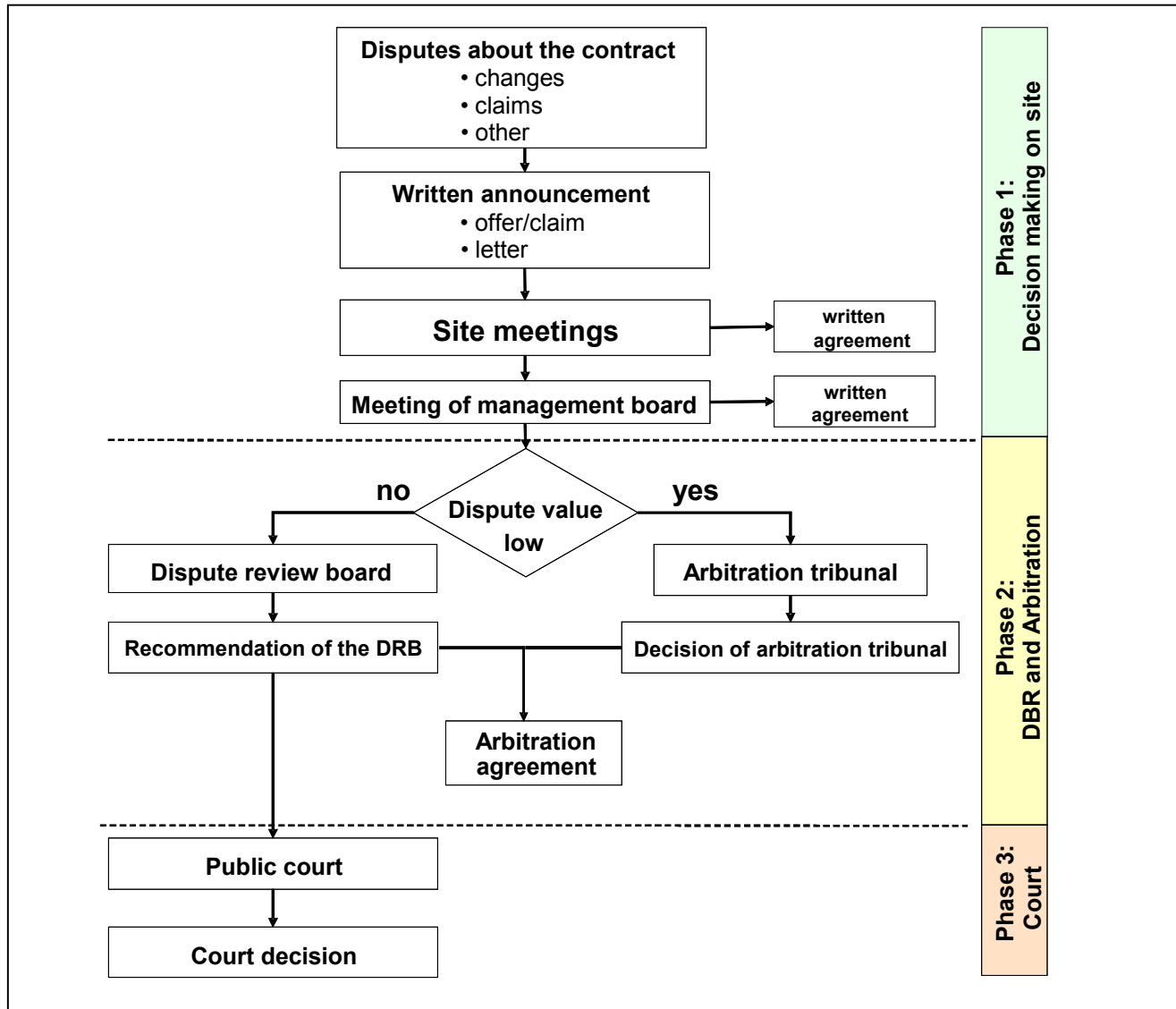
	Rock			Soft ground	
Tunnel-driving method	Drill and blast	TBM	MSR Mechanically-assisted tunnel-driving in rock	MSG Mechanically-assisted tunnel-driving in soft ground	SM Shield tunnelling machine
Excavation type	A, B, C, D, E	A	A, B, C, D, E	-	A
Support class (SC)	1, 2, 3, 4, 5	1, 2, 3, 4, 5, T	1, 2, 3, 4, 5	-	T
Excavability	-	Boring class x, y, z	Excavation class x, y, z	-	Excavation class x, y, z
Auxiliary constructional measures, and face support				Measure a, b, c	
Examples of the designation of the excavation items	B 2 D 4 E 5	3 x 2 z 1 y	A 3 x B 2 y C 4 z	B/jet grouting/a D/pipe umbrella/b B/blade shield/c	Hydroshield/x Earth pressure shield/x Mixed shield/z



# Payment



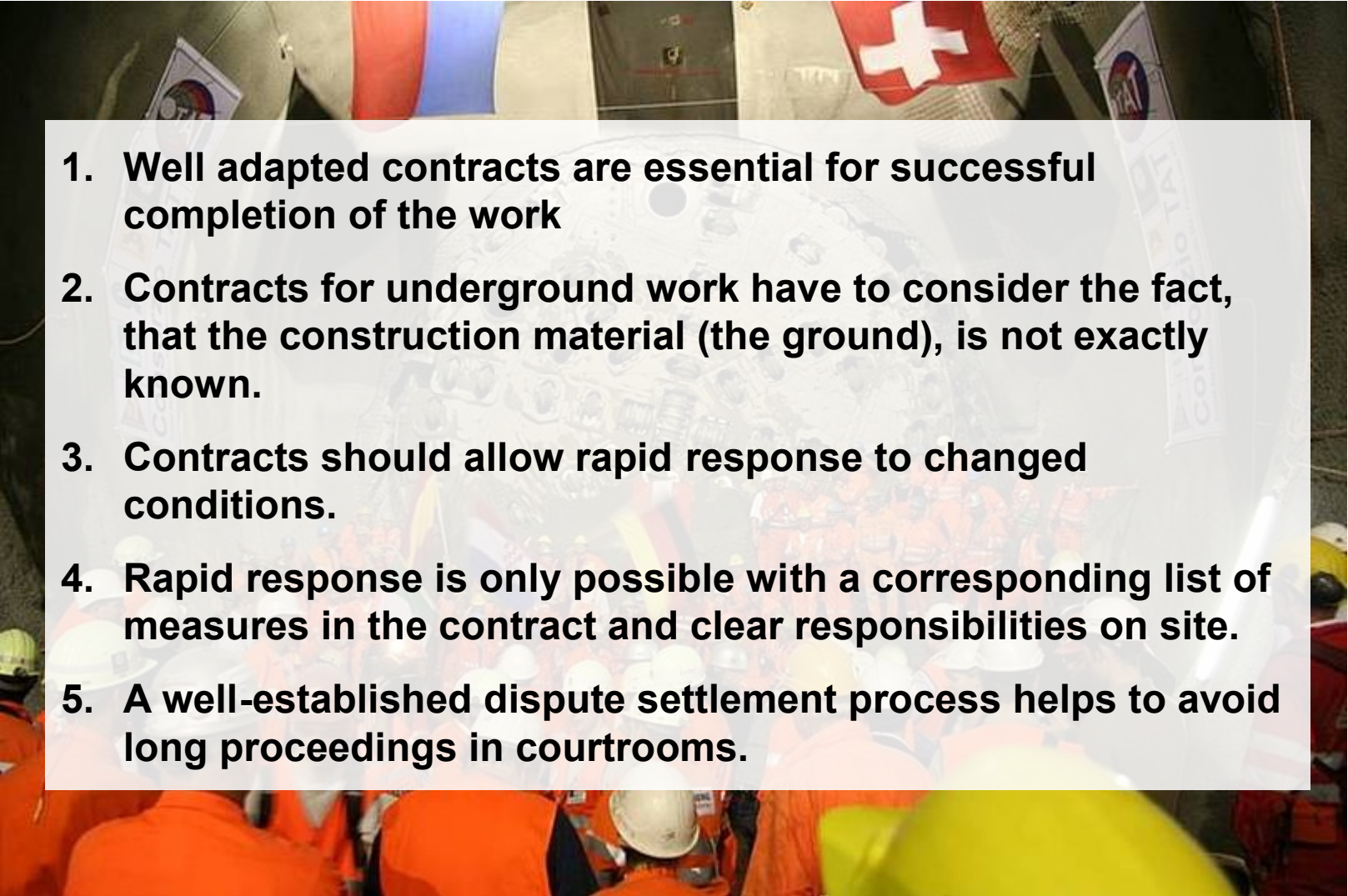
# Settlement of disputes



# Content

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## Conclusions and recommendations

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- The background image shows a construction site with several flags hanging from the top, including the Swiss flag and a flag with a red cross. In the foreground, there are workers wearing orange safety vests and white hard hats. The scene is somewhat blurred, suggesting a busy environment.
- 1. Well adapted contracts are essential for successful completion of the work**
  - 2. Contracts for underground work have to consider the fact, that the construction material (the ground), is not exactly known.**
  - 3. Contracts should allow rapid response to changed conditions.**
  - 4. Rapid response is only possible with a corresponding list of measures in the contract and clear responsibilities on site.**
  - 5. A well-established dispute settlement process helps to avoid long proceedings in courtrooms.**





Thank you for your attention!

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